#### Proposed Capital Investment Programme 2022/23 to 2027/28 and future years - Summary by Area of Investment

#### Appendix 13

Scheme to be delivered by the Council	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
General Fund Housing	825	1,135	1,065	800	800	560	5,185
Social Care	-	263		-	-	-	263
Schools	1,451	4,053	3,474	-	-	-	8,978
Enterprise and Regeneration	9,201	2,195	10,250	-	-	-	21,646
Southend Pier	1,783	5,053	3,550	-	-	-	10,386
Culture and Tourism	428	152	-	-	-	-	580
Community Safety	755	29	-	-	-	-	784
Highways and Infrastructure	19,580	13,878	7,151	4,000	4,000	-	48,609
Works to Property	2,433	6,796	2,059	600	600	-	12,488
Energy Saving	516	256	-	-	-	-	772
ICT	2,942	3,109	752	39	-	-	6,842
S106/S38/CIL	532	35	166	-	-	-	733
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND	40,446	36,954	28,467	5,439	5,400	560	117,266

Total budget for 2022/23 to 2027/28:

76,820

Scheme to be delivered by the Council and Funded by the Levelling Up Fund	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Enterprise and Regeneration - Funded by the Levelling Up Fund	1,240	22,405	-	-	-	-	23,645
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND - FUNDED BY							
LEVELLING UP FUND	1,240	22,405	0	0	0	0	23,645

Total budget for 2022/23 to 2027/28:

22,405

Scheme to be delivered by the Council	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Council Housing New Build Programme	632	7,875	3,104	379	-	-	11,990
Council Housing Acquisitions Programme	3,512	2,846	950	-	-		7,308
Council Housing Refurbishment	770	770	776	109	-		2,425
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - HRA	4,914	11,491	4,830	488	0	0	21,723

Total budget for 2022/23 to 2027/28:

16,809

	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY THE							
COUNCIL	46,600	70,850	33,297	5,927	5,400	560	162,634

Total budget for 2022/23 to 2027/28:

Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Council Housing Refurbishment	9,317	7,593	6,274	6,329	6,146	-	35,659
Enterprise and Regeneration	5,850	17,050	3,250	3,250	3,175	-	32,575
PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY SUBSIDIARY COMPANIES, PARTNERS OR JOINT VENTURES	15,167	24,643	9,524	9,579	9,321	0	68,234

Total budget for 2022/23 to 2027/28:

# <u>Proposed Capital Investment Programme 2022/23 to 2027/28 and future years - Summary by Strategic and Other Schemes</u>

Scheme to be delivered by the Council	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Strategic schemes							
Airport Business Park (including Local Growth Fund)	7,265	-	-	-	-	-	7,265
Better Queensway - Programme Management	681	600	-	-	-	-	1,281
Seaway Leisure	-	-	10,000	-	-	-	10,000
Victoria Centre	1,255	1,350	250	-	-	-	2,855
Schools - High Needs Provision	-	3,661	3,212	-	-	-	6,873
Southend Pier schemes	1,783	5,053	3,550	-	-	-	10,386
ICT schemes	2,942	3,109	752	39	-	-	6,842
Footways and Carriageways Schemes	11,430	4,869	4,773	4,000	4,000	-	29,072
Parking Schemes	1,467	100	-	-	-	-	1,567
Highways and Infrastructure - Local Growth Fund and Local Transport Plan Schemes	3,944	3,669	2,378	-	-	-	9,991
Total Strategic - General Fund	30,767	22,411	24,915	4,039	4,000	-	86,132
Leigh Port Detailed Design	720	14,182	-	-		-	14,902
Cliffs Pavillion	500	7,478	-	-	-	-	7,978
City Beach	20	745	-	-	-	-	765
Total Strategic - General Fund - funded by the Levelling Up Fund	1,240	22,405	-	-	-	-	23,645
HRA Affordable Housing Acquisitions Programme	3,009	2,000	-	-	-	-	5,009
Council Housing New Build Programme	632	7,875	3,104	379	-	-	11,990
Acquisition of tower block leaseholds - Queensway	417	673	900	-	-	-	1,990
Total Strategic - HRA	4,058	10,548	4,004	379	-	-	18,989
Total Strategic - GF and HRA	36,065	55,364	28,919	4,418	4,000	-	128,766
Other Schemes	10,535	15,486	4,378	1,509	1,400	560	33,868
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY THE							
COUNCIL	46,600	70,850	33,297	5,927	5,400	560	162,634

Total budget for 2022/23 to 2027/28:

116,034

Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget	2027/28 and future years Budget	Total Budget (all years)
	£000	£000	£000	£000	£000	£000	£000
Council Housing Refurbishment	9,317	7,593	6,274	6,329	6,146	-	35,659
Better Queensway - Loan to Joint Venture	450	1,550	3,250	3,250	3,175	-	11,675
Housing Infrastructure Funding	-	14,500	-	-	-	-	14,500
Better Queensway - SELEP	4,200	-	-	-	-	-	4,200
Total Strategic - Delivered by Subsidiary Companies or Joint Ventures	13,967	23,643	9,524	9,579	9,321	-	66,034
Other Schemes	1,200	1,000	-		-	-	2,200
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY							
SUBSIDIARY COMPANIES, PARTNERS OR JOINT VENTURES	15,167	24,643	9,524	9,579	9,321	-	68,234

Total budget for 2022/23 to 2027/28:

Scheme to be delivered by the Council	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
General Fund Housing							
Disabled Facilities Grant	800	800	800	800	800	560	4,560
Private Sector Housing Strategy - Empty Homes	-	260	265				525
Housing and Development Pipeline Feasibility - GF	25	75					100
Total General Fund Housing	825	1,135	1,065	800	800	560	5,185
Social Care							
Community Capacity	-	29					29
AHDC Short Breaks for Disabled Children	-	64					64
Mental Health Funding Stream	-	31					31
Transforming Care Housing	-	139					139
Total Social Care	-	263	-	-	-	-	263
Schools							
Chalkwell Junior - Lightning Protection	10						10
Earls Hall Primary heating	20						20
Eastwood kitchen works	6						6
Eastwood Primary boiler	140						140
Fairways Primary curtain walling/roofing/radiators	-	100					100
Future condition projects	340						340
Leigh Primary - Window Replacement (including radiators)	2	98					100
Devolved Formula Capital	284						284
High Needs Provision	-	3,661	3,212				6,873
Prince Avenue Extended Nursery Provision	6						6
School Improvement and Provision of School Places	_68						68
Special Provision Capital Fund	575	194	262				1,031
Total Schools	1,451	4,053	3,474	-		-	8,978
Enterprise and Regeneration							
Airport Business Park (including Local Growth Fund)	7,265						7,265
Better Queensway - Programme Management	681	600					1,281
Infrastructure Feasibility Studies	-	245					245
Seaway Leisure			10,000				10,000
Victoria Centre	1,255	1,350	250				2,855
Total Enterprise and Regeneration	9,201	2,195	10,250		-		21,646

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28 and future years	Total Budget
Scheme to be delivered by the Council	Budget £000	Budget £000	Budget £000	Budget £000	Budget £000	Budget £000	(all years) £000
Southend Pier							
Southend Pier - Condition Works Engineers	1,254	1,250	1,250				3,754
Southend Pier - Pier Head development Phase 1	29	,	,				29
Southend Pier - Prince George Extension (Phase Two)	250	1,907					2,157
Southend Pier - Timber Outer Pier Head	250	1,896	2,300				4,446
Total Southend Pier	1,783	5,053	3,550	-	•	-	10,386
Culture and Tourism							
Allotments Water Supply Upgrade	46						46
Chalkwell Park and Priory Park Tennis Courts	14						14
Playground Gates	25	69					94
Shoebury Common Regeneration	33						33
Sidmouth Park - Replacement of Play Equipment	2						2
Southend Tree Policy Review - additional trees	29						29
Branch Library Refurbishments	3	50					53
Central Museum Works	59	33					92
Cart and Wagon Shed	50						50
Irrigation tanks	24						94 33 2 29 53 92 50 24 13
"Make Southend Sparkle" Initiative	13						13
Milton Gardens LUF project	67						67
Southend Dive Pool Flooring - Emergency Works	63						63
Total Culture and Tourism	428	152	-	-	-	-	580
Community Safety							
CCTV Equipment Renewal	498						498
Security Measures	257	29					286
Total Community Safety	755	29	-	-	-	-	784
Highways and Infrastructure							
Cliff Stabilisation schemes:							
- Cliff Parade Cliff Slip	145	200					345
Flood Prevention and Resilience schemes:							
- Shoebury Common Coastal Defence Scheme	13						13
- Coastal Defence Refurbishment Programme	75	4.40					75
- Groyne Field Refurbishment Programme	197	148					345
- Sea Wall Access Refurbishment		500					500
- East Beach Sea Wall Refurbishment	07	500					500
- Improving Resilience to flooding – Eastwood Brook Hydraulic Catchment	67						67
- EA Innovation Resilience Programme Footways and Carriageways schemes:	496						496
- Footways Improvements	6,434	2,500	2,500	2,500	2,500		16,434
- Carriageways Improvements	3,472	1,500	1,500	1,500	1,500		9,472
- Highways Maintenance - Potholes	773	773	773				2,319
- Junction Protection	467						467
- Zebra Crossing Surfacing Replacement	134	96					230
- Improve Footway Condition Around Highway Trees	150						150
Highways Infrastructure schemes:							
- Street Lighting Infills	50	75					125
- DFT - Belton Way East Cliff Slip	900	2,251					3,151

Scheme to be delivered by the Council	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
- Bridge Strengthening - Challenge Fund	600	347					947
- DfT Active Travel - Tranche 2	120	711					831
- Traffic Signs Upgrade	-	100					100
- Vehicle Restraint Replacement	-	23					23
Parking schemes:	400	400					000
- Car Park Infrastructure Improvements	186	100					286
- Car Park Resurfacing	281						281
- Parking Signage Replacement	99						99
- East Beach Car Park	901						901
Local Transport Plan schemes:	050	050	050				750
- LTP (Integrated Transport block) - Bridge Strengthening	250 501	250 720	250 470				750 1,691
- LTP (Integrated Transport block) - Better Sustainable Transport - LTP (Integrated Transport block) - Better Networks	334	629	429				1,392
- LTP (Integrated Transport block) - Better Networks - LTP (Integrated Transport block) - Traffic Management Schemes	850	400	429				1,650
- LTP (Integrated Transport block) - Traffic Control Systems	127	353	113				593
- LTP - Maintenance	325	865	595				1,785
- LTP - Maintenance - Street Lighting	50	252	121				423
Local Growth Fund schemes:	""	202	121				420
- A127 Growth Corridor (Bell Junction and A127 Essential Maintenance Works)	270	200					470
- Local Growth Fund - Southend Town Centre Interventions	1,237	200					1,237
Other Transport schemes:	.,						.,=:
- HCA Progress Road	11						11
- Southend Transport Model	65	385					450
Total Highways and Infrastructure	19,580	13,878	7,151	4,000	4,000	-	48,609
Works to Property							
62 Avenue Road	2	-					2
Aviation Way Car Park	-	262	75				337
Civic Campus - Efficient Use of Space	52	180					232
Clearance and Fencing - Land off Sutton Road	2						2
East Beach Café	37	1,465					1,502
Futures Demolition	98						98
Seaways - HCA Condition Funding	-	170					170
Crematorium Refurbishment	643	2,000					2,643
Porters house heating issues	8						8
Public Toilet Provision	-	699					699
Fire Improvement Works	828	820	821				2,469
Property Refurbishment Programme	477	600	600				1,677
125 F/F Valkyrie Road void works	18						18
Priority Works	268	600	563	600	600		2,631
Total Works to Property	2,433	6,796	2,059	600	600	-	12,488

Scheme to be delivered by the Council	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Energy Saving							
Energy Efficiency Projects	439	200					639
Real Time Air Quality Measurement - Feasibility	-	56					56
Electronic Vehicle Projects	77	00					77
Total Energy Saving	516	256	-	-		-	772
ICT							
Intranet development	8						8
HR Recruitment Contract Implementation	42						42
N3 Connectivity in Civic Building	'-			39			39
ICT - Technology Device Refresh	418	220		00			638
ICT - Application Transformation	195	-					195
ICT - Digital Enablement	100	40					140
ICT - Security & Resiliency	147						147
ICT - Stabilise the Estate	92	12					104
ICT - Core Application and Database Migration	150	81					231
ICT - Childrens and Adults Social Care - Implementation of ContrOCC modules	76	113	52				241
ICT - Operational requirements	1,011	862	"-				1,873
My Southend Replacement	.,	1,000	700				1,700
Business World Bank Reconciliation Module Improvements	_	4					4
Software Licencing	703	777					1,480
Total ICT	2,942	3,109	752	39		_	6,842
S106/S38/CIL	_,-	5,100					7,0 1
S106 23/04/2015 Hinguar and Saxon - public art contribution	8						8
S106 Ajax Works 0300130ful - landscaping maintenance	2	1	2				5
S106 Ayenue Works 1401968AMDT - Public Art	4						4
S106 Bellway Prittlebrook 1400943FULM - Cycling Infrastructure	9						9
S106 Former Balmoral 1400914FULM – public art contribution	1						9
S106 Former College 1000225FUL - Tree Replacement	1 1						11
S106 Garrison 0000777 Depost - CCTV	'1						''1
S106 Garrison 0000777 Deposit - information boards	2						
S106 Garrison 0000777 Deposit - Information boards S106 Garrison 0000777 Deposit - Junior Play Area maintenance	10						2 10
S106 Garrison 0000777 Deposit - Sea Wall and Assoc Structure Maintenance	34						34
S106 Garrison 0000777 Deposit - Toddler Play Area maintenance	6						34 6
S106 Garrison Park Store							1
S106 Lifstan Way 0000273 Out - Open Space Maintenance	10	4	62				
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	25	•	02				76 25 168
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	36	30	102				168
S106 22-23 The Leas 0700820FULM - bus service contribution	43	00					43
S106 Essex House 1500521FULM - bus stop improvement	3						43 3
S106 Former College 1500803BC4M - parking survey contribution	10						10
S106 Avenue Works 1401968AMDT - cycleway improvement	1						1
S106 Bellway Prittlebrook 1400943FULM - TRO Contribution	2						
S106 Hinguar 1401672BC4M - highway contribution	5						2 5 2 2 2
S106 North Road and Salisbury Ave 1200056 - Highway Works Contribution	2						2
S106 Sunlight Ldry 1400411FULM - Highway Works	2						2
S106 Univ H-Way0401561ful	2						2
S278 Aldi Stores Limited - Priory Crescent - bond	177						177

Scheme to be delivered by the Council	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
S38/S278 Airport 0901960 Fulm	26						26
S38 Bellway Homes 14/00943/fulm	2						2
S78 Bellway Homes 14/00943/fulm	8						8
S38 Fossetts Farm Bridleway	1						1
CIL Ward NA and S106 - Milton - Whitegate Play Space	22						22
CIL Ward NA – Belfairs – Belfairs Memorial Bench	2						2
CIL Ward NA – Blenheim Park – Blenheim Park 'Makeover'	1						1
CIL Ward NA – Eastwood Park – Tree planting	1						1
CIL Ward NA – Milton – Milton Park improvements	2						2
CIL Ward NA - Milton - Park Street replacement bollards	1						1
CIL Ward NA – Prittlewell – Priory Park fountains restoration	17						17
CIL Ward NA – Southchurch – Southchurch Speedwatch	1						1
CIL Ward NA – Westborough – Signposting	1						1
Total S106/S38/CIL	532	35	166	-	-	-	733
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND	40,446	36,954	28,467	5,439	5,400	560	117,266

Total budget for 2022/23 to 2027/28:

76,820

Scheme to be delivered by the Council and Funded by the Levelling Up Fund	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Enterprise and Regeneration - Funded by the Levelling Up Fund							
Leigh Port Detailed Design	720	14,182					14,902
Cliffs Pavillion	500	7,478	-				7,978
Marine Parade - Levelling up Funding	20	745					765
Total Enterprise and Regeneration - Funded by the Levelling Up Fund	1,240	22,405	-	-		-	23,645
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND							
FUNDED BY LEVELLING UP FUND	1,240	22,405	0	0	0	0	23,645

Total budget for 2022/23 to 2027/28:

22,405

	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
COUNCIL'S PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND	41,686	59,359	28,467	5,439	5,400	560	140,911

Total General Fund budget for 2023/24 to 2027/28:

Scheme to be delivered by the Council	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
Council Housing New Build Programme							
Council Affordable Housing Development (Phase3) - Shoebury	69	4,551	2,586	379			7,585
Council Affordable Housing Development (Phase4) - St Laurence	88	2,269	518				2,875
Council Affordable Housing Development (MMC) - West Shoebury	100	765					865
Housing Construction Scheme - Phase 5/6 feasibility (S106)	29	200					29
Housing Construction Scheme - Land Assembley Fund (S106)	346	290	2 42 4				636
Total Council Housing New Build Programme	632	7,875	3,104	379	-	-	11,990
Council Housing Acquisitions Programme							
HRA Affordable Housing Acquisitions Programme	3,009	2,000					5,009
Next Steps Accommodation Programme	27	73	50				150
Housing and Development Pipeline Feasibility - HRA	59	100					159
Acquisition of tower block leaseholds - Queensway	417	673	900				1,990
Total Council Housing Acquisitions Programme	3,512	2,846	950	-	-	-	7,308
Council Housing Refurbishment							
HRA Disabled Adaptations - Major Adaptations	770	770	776	109			2,425
Total Council Housing Refurbishment - HRA	770	770	776	109	-	-	2,425
TOTAL PROPOSED CAPITAL INVESTMENT PROGRAMME - HRA	4,914	11,491	4,830	488	0	0	21,723

Total HRA budget for 2023/24 to 2027/28:

- 1	6.	8	N	g
	υ,	u	v	J

	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000
COUNCIL'S PROPOSED CAPITAL INVESTMENT PROGRAMME - GENERAL FUND AND HRA	46,600	70,850	33,297	5,927	5,400	560	162,634

Total budget for 2023/24 to 2027/28:

Scheme to be delivered by the Subsidiary Companies, Partners or Joint Ventures	2022/23 Budget	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget	2027/28 and future years Budget	Total Budget (all years)
	£000	£000	£000	£000	£000	£000	£000
Council Housing Refurbishment - delivered by South Essex Homes Limited							
Bathroom Refurbishment	191	193	210	264	183		1,041
Central Heating	652	210	246	296	210		1,614
Environmental - H&S works	1,283	1,282	2,970	2,160	2,484		10,179
Kitchen Refurbishments	401	158	184	114	114		971
Rewiring	995	1,390	443	208	275		3,311
Roofs	648	1,184	173	242	86		2,333
Windows and Doors	723	65	159	723	94		1,764
Common Areas Improvement	1,365	1,112	1,523	2,106	2,700		8,806
HRA - SCC Buybacks Refurishment	324						324
Remodelling of Tied Acccomodation	81	216	302	216			815
Sprinkler System Installation Pilot	533						533
Tower Blocks Boroughwide Annunciation System	12						12
Sheltered Housing DDA works	345						345
Balmoral Estate Improvement and Structural Works	1,659	1,783	64				3,506
Energy Efficiency Measures	105						105
Total Council Housing Refurbishment	9,317	7,593	6,274	6,329	6,146	-	35,659
Enterprise and Regeneration - delivered by Porters Place Southend-on-Sea LLP							
Better Queensway - Loan to Joint Venture	450	1,550	3,250	3,250	3,175		11,675
Housing Infrastructure Funding	-	14,500					14,500
Better Queensway - SELEP	4,200						4,200
Enterprise and Regeneration - delivered by Kent County Council							
No Use Empty – Growing Places Fund	-	1,000					1,000
No Use Empty – Getting Building Fund	1,200	,					1,200
Total Enterprise and Regeneration	5,850	17,050	3,250	3,250	3,175	-	32,575
PROPOSED CAPITAL INVESTMENT PROGRAMME - TO BE DELIVERED BY	1,200	,	-,	2, 20	-,		
SUBSIDIARY COMPANIES OR JOINT VENTURES	15,167	24,643	9,524	9,579	9,321	0	68,234
		,	3/24 to 2027	-	- ,		F2 067

Total budget for 2023/24 to 2027/28:

# <u>Proposed Capital Investment Programme 2022/23 to 2027/28 and future years - Schemes subject to viable business cases</u>

General Fund Schemes Subject to Viable Business Cases	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 Budget £000	2027/28 and future years Budget £000	Total Budget (all years) £000		
Footways Improvements	-	-	4,000	4,000	4,000	4,000	16,000		
Carriageways Improvements	-	-	2,000	2,000	2,000	2,000	8,000		
Southend Pier - Condition Works				1,250	1,250		2,500		
Coastal Defence Refurbishment Programme	-	-	500	500	500		1,500		
Schools - Condition Works (externally funded)			500	500	500		1,500		
Playground Refurbishment		750	250				1,000		
Technology Modernisation Programme			1,490	1,560			3,050		
Property Refurbishment Programme				750	750		1,500		
Fire Improvement Works				750	750		1,500		
HRA Affordable Housing Acquisitions Programme			1,500	1,500	1,500		4,500		
HRA Right to Buy - Buybacks Refurbishment		325	325	325	325		1,300		
Better Queensway - Additional Affordable Housing							10,000		
Better Queensway Housing and Commerical Property acquisitions							19,925		
Regeneration Pipeline Schemes							-		
Strategic and Regeneration Acquisitions							10,380		
Private Sector Housing Strategy							785		
Cliffs Stabilisation							-		
Shoebury Health Centre							-		
City Centre and Seafront Security Works							-		
Civic Centre Campus Masterplan							-		
Seafront Illuminations	Will be	profiled across th	ne years as and	when viable bus	siness cases ar	e agreed	-		
Re-imagination of the City Centre							-		
Museums and Galleries							-		
Improved Car Park Signage and Guidance Systems							44		
Traffic Signs Upgrade							389		
Local Growth Fund - A127 Growth Corridor							529		
Southend Pier - Pier Head development Phase 1							1,130		
Climate Change Provision							1,500		
Greening of the High Street							-		
Cycle Paths									
TOTAL SCHEMES SUBJECT TO VIABLE BUSINESS CASES (plus investment yet to be costed):									